

# FY25 Initial Budget Presentation





May 14, 2024



# **FY25 Budget Proposal**

**Five Major Objectives** 



#### **Strategic Vision**

- Balanced Budget
- Safety and Security
- Academic Achievement and Growth
- Recruitment and Retention
- Large System *Feeling* Small

- Operational Excellence
- Social and Emotional Health
- The Learner Experience
- Staff Recruitment and Development
- Culture, Climate, and Community

# **Challenges We Continue to Face**

- Continued Student Growth
- Increases in Students with Disabilities and English Language Learners
- State-Mandated Insurance and Retirement Increases
- Recruiting and Retaining High Quality Educators and Staff – Classified and Certified
- Inflation Across the Board



# **FY25 Budget Highlights**

#### **Revenues**

#### 47.13% State and Federal

- No Austerity Cuts
- \$2,500 Teacher Raises
- Increase in Funding for Safety and Transportation
- Fully Funded QBE

#### 52.87% Local

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- Inflation and Low Housing Inventory Result in a \*6.89% Increase in County Digest
- Budget Built Maintaining the Current 15.30 M&O Millage Rate
- \* Based on projected Forsyth County property assessments – subject to change



# **FY25 Budget Highlights**

#### **Expenses**

State Increases – \*6.44%

- Health Insurance Increases
- Retirement Increases (TRS)
- \$2,500 Teacher Raises

\* Mandated Increases

#### Local Increases – 4.32%

- Mashburn ES Expansion
- Safety Expansion and Relocation
- Special Education and Futures Center
- 5% Increase Classified Pay
- 1% Cost of Living Adjustment (COLA) -Additional Step
  - \$2,500 Raises Not Covered by the State

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# **FY25 Budget Proposal**

**Five Major Objectives** 



- Safety and Security
- Academic Achievement and Growth
- Recruitment and Retention
- Large System Feeling Small

- Balanced Budget with No Proposed Millage Rate Hike

Local Increases

- Safety Center Expansion

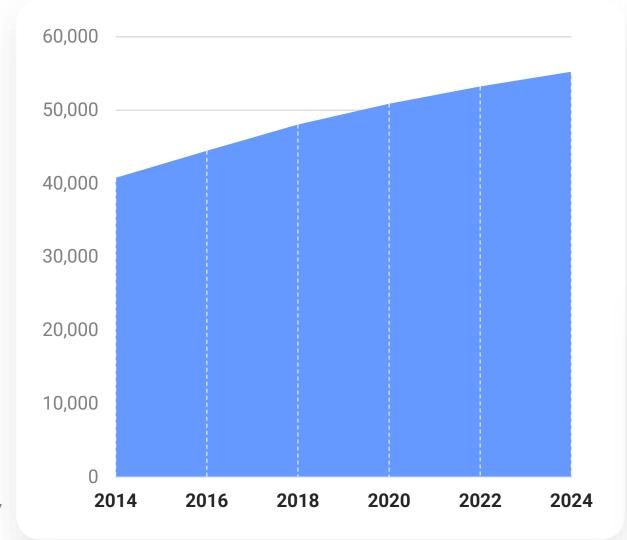
- Staff Increases in Special Education, English Language Learners, and Gifted; Special Education and Futures Center

- Pay Adjustments for All Staff

- Mashburn ES Expansion; Additional Support Positions



# **Student Enrollment Growth**



Since the 1990s, FCS has experienced incredible, nationally recognized, growth

- **FY14:** 4,200 full-time employees operating under a \$297 million budget
- **FY24:** 6,233 employees operating under a \$645 million budget

9 New Schools Including ACE

14,462

**New Students** 

Similar to adding a new school the size of SFMS annually



Increase Student Achievement and Growth Increase Student Engagement

#### **Students Enrolled in 23-24 Courses:**

AP: 9,916

FVA: 3,054

Dual Enrollment: 1,659

GAVS: 1,355

APEX: 452

CTAE Pathways: 13,862

Pathway Completers: 3,638

Internship Participants: 937 Highest Grad Rate in FCS History: 96%

Highest SAT in GA - 3 FCS HS in Top 10 in GA

Highest Grad Rate and ACT Score Among Metro-Atlanta and Large Districts

# **Staff Recruitment and Development**

Acquire and Retain Excellent Staff

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Forsyth County Schools is the Largest Employer in Forsyth County

	7/2021 - 6/2022	7/2022 - 6/2023	7/2023 to current
Resignation	302	290	203
Retirement	47	72	69
Total	349	362	272



# **Operational Excellence**

Manage Financial Resources

FY23 Lowered Bond 1 MILL - 2.418 to 1.418

- Back to FY10 Rate

FY24 Lowered M&O 2 MILLS - 17.30 to 15.30

View 2000-

24 Rates

- Lower than FY08 Rate

Plan and Allocate Resources

Only District in GA with an 8 year 5 Star Financial Rating

Among 12 Largest GA Districts:

- Lowest Per Pupil Cost

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- Lowest for School Admin
- 2<sup>nd</sup> Lowest for Total Admin
- 4<sup>th</sup> Lowest for General Admin

View Details

Here

Plan and Adapt for Growth

One of a Few Districts in GA with Over 65 School Tax Exemption

Impact Fees for Schools and Fixed Homestead Exemption

SPLOST vs Bonds



REVENUES	FY 2025 BUDGET FY	2024 BUDGET	INCREASE (DECREASE)	PERCENTAGE OF TOTAL
LOCAL STATE AND FEDERAL	377,877,919 336,910,672	341,161,924 311,231,022	36,715,995 25,679,650	52.87% 47.13%
TOTAL REVENUES	714,788,591	652,392,946	62,395,645	9.56%



LOCAL REVENUES	FY 2025 BUDGET	FY 2024 BUDGET	INCREASE (DECREASE)	
AD VALOREM TAXES @ 15.3 MILLS TAVT TAXES INTANGIBLE TAXES REAL ESTATE TRANSFER TAXES INTEREST INCOME OTHER LOCAL REVENUE SURPLUS SALES	328,635,328 27,750,000 4,500,000 2,400,000 9,442,591 5,050,000 100,000	304,361,924 22,000,000 5,000,000 2,500,000 5,000,000 2,200,000 100,000	$24,273,404 \\5,750,000 \\ (500,000) \\ (100,000) \\4,442,591 \\2,850,000 \\0$	
STATE AND FEDERAL REVENUES	377,877,919	341,161,924	36,715,995	10.76%
NET QBE FORMULA EARNINGS OTHER STATE SOURCES FEDERAL INDIRECT COST FEDERAL FLOOD CONTROL FUNDS	330,864,199 5,624,473 47,000 375,000	308,046,022 2,795,000 55,000 335,000	22,818,177 2,829,473 (8,000) 40,000	
	336,910,672	311,231,022	25,679,650	8.25%
TOTAL REVENUES	714,788,591	652,392,946	62,395,645	9.56%



Tax Revenue Projection 2024 (FY2025)	PROJECTED DIGEST			
Projected Gross Digest Exemptions	22,140,892,299			
Net Digest	22,140,892,299			
Millage Rate	15.3			
Gross Revenue	338,755,652			
Commission 2.5%	<u> </u>			
Net Available Revenue @ 99.5%	328,635,328	<u>FY2024</u> 304,361,924	<u>INCREASE</u> 24,273,404	7.98%
<u>QBE Formula Earnings</u>				
2024 formula earnings Midterm earnings estimate	326,864,199 4,000,000			
Net QBE	330,864,199	<u>FY2024</u> 308,046,022	<u>INCREASE</u> 22,818,177	7.41%



#### FY25 Budget Highlights Expenses

#### **Supporting Employees**

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- Step Increase for Eligible Employees
- Addition of New Step to the End of all Employee Salary Schedules Except Paraprofessionals
  - Expand
    Paraprofessional
    Salary Schedule
    5% COLA for Classified
    Staff
  - 1% COLA for Certified Staff and \$2,500 Increase

Supporting Student Growth

- 131.48 New School-Based Positions
- 8.5 New Support Positions



#### SALARY AND BENEFIT CHANGES FY 2025

SCHOOL BASED POSITIONS			
TEACHER	88.48	109,473	9,686,168
PARAPRO	30.00	64,159	1,924,771
SCHOOL CLERICAL	5.00	64,159	320,795
AP	5.00	159,052	795,261
COUNSELOR	3.00	114,143 _	342,430
TOTAL SCHOOLS	131.48		13,069,425
SUPPORT POSITIONS	4.00		
STUDENT INFO DATA ANALYST (TECH)	1.00	133,795	133,795
SAFETY TESTING COMPL SUPERVISOR (TRANSP)	1.00	121,491	121,491
SPECIAL NEEDS TRANSPORTATION (TRANSP)	0.50	71,919	71,919
PARTS/INVENTORY (FACILITY)	0.50	71,753	71,753
SCHOOL SOCIAL WORKER (STUDENT SUPPORT)	1.00	119,143	119,143
LITERACY COACH (T&L)	1.00	119,143	119,143
ELL (T&L)	1.00	109,473	109,473
ELL (T&L)	0.50	54,737	54,737
HEAD BOOKKEEPER( FINANCE)	1.00	75,294	75,294
FTA SUPPORT (HR)	1.00	114,143	114,143
TOTAL SUPPORT POSITIONS	8.50	990,891	990,891
TOTAL NEW POSITIONS	<u>139.98</u>		14,060,316
<u>OTHER CHANGES</u> NEW PAY SCALES/COLA 5%			20,532,823
STEP INCREASE			
BENEFITS INCREASE			5,368,809
TOTAL OTHER CHANGES		_	28,420,728
IOTAL OTHER CHANGES		_	54,322,360
SALARY AND BENEFIT CHANGES		_	68,382,676



### FY25 Budget Highlights Expenses

#### 6.44% Increase

 2<sup>nd</sup> Year of State Mandated Changes in Salary, Health Care, and TRS Costs

#### 4.32% Increase

- Step and Salary Increases for Employees

#### **15% Fund Balance**

- \$2 Million for Security Relocation
- \$8.375 Million for Mashburn ES Expansion



EXPENDITURES	FY 2025 BUDGET F	Y 2024 BUDGET	INCREASE (DECREASE)	PERCENTAGE OF TOTAL
FUNCTION				
INSTRUCTION	523,126,665	470,869,869	52,256,796	73.19%
PUPIL SERVICES	17,228,266	13,826,156	3,402,110	2.41%
IMPROVEMENT OF INSTRUCTION	15,938,999	14,405,552	1,533,447	2.23%
MEDIA SERVICES	5,508,272	5,115,850	392,422	0.77%
GENERAL ADMINSTRATION		1,515,534	96,796	0.23%
SCHOOL ADMINISTRATION	1,612,330		,	
	38,458,804	35,590,875	2,867,929	5.38%
BUSINESS SERVICES	3,815,415	3,495,670	319,745	0.53%
MAINTENANCE & OPERATIONS	52,712,398	50,003,528	2,708,870	7.37%
TRANSPORTATION	36,733,072	31,311,255	5,421,817	5.14%
CENTRAL SUPPORT SERVICES	16,927,050	16,510,856	416,194	2.37%
OTHER SUPPORT SERVICES	150,370	150,208	162	0.02%
TRANSFER OUT	196,000	170,000	26,000	0.03%
DEBT SERVICE	2,380,950	2,378,700	2,250	0.33%
TOTAL EXPENDITURES	714,788,591	645,344,053	69,444,538	10.76%
EXCESS REVENUE OVER (UNDER) EXPENDITURES	0	7,048,893		



#### FUND BALANCES FY 2024 AND 2025

BEGINNING FUND BALANCE 7/1/2023	141,111,336
FY 2024 REVENUES OVER (UNDER) EXPENDITURES	14,360,831
ESTIMATED ENDING FUND BALANCE 6/30/2024	155,472,167
FY 2024 REVENUES OVER (UNDER) EXPENDITURES	0

RESERVE FOR DEBT SERVICE	(33,000,000) FY23 Budget Approved
RESERVE FOR FUTURE LAND PURCHASE	(4,909,947) FY24 Budget Approved
RESERVE FOR SECURITY RELOCATION	(2,000,000) FY25 Proposed Reserve
RESERVE FOR MASHBURN ES	(8,375,000) FY25 Proposed Reserve
ESTIMATED ENDING FUND BALANCE 6/30/2025	107,187,220
PERCENTAGE OF FUND BALANCE TO EXPENDITURES	<u>15.00%</u>

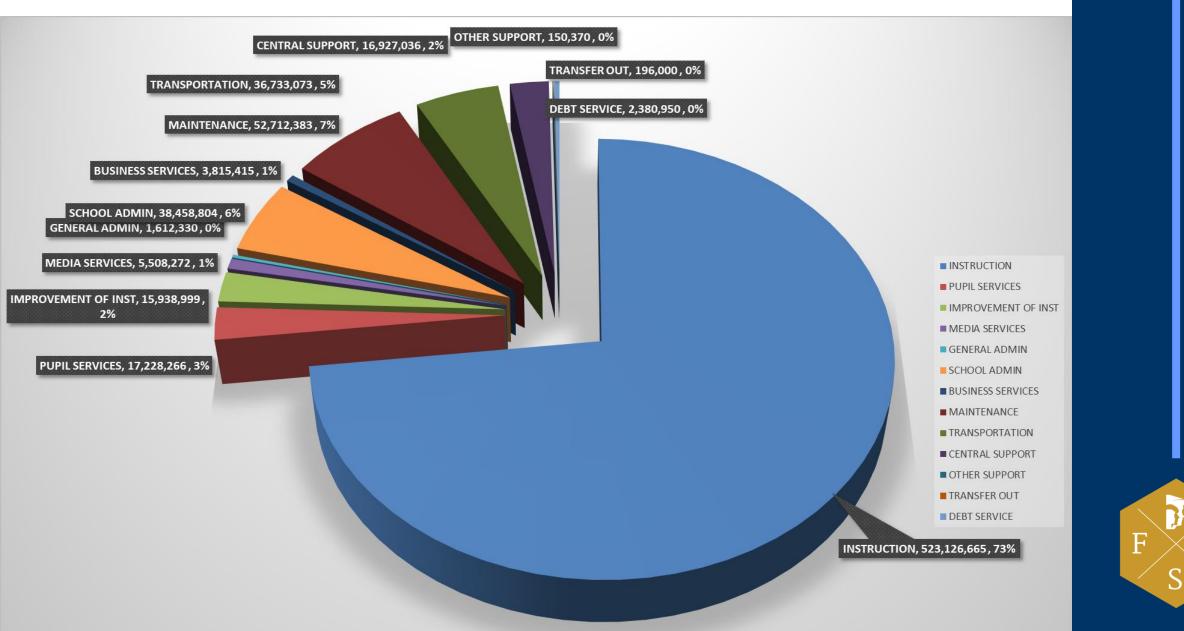


		% OF	FY 2025	FY 2025				
		OPERATING	SALARIES &	OPERATING		FY 2024	INCREASE	PERCENT
	<b>FUNCTION</b>	<u>BUDGET</u>	<u>BENEFITS</u>	<u>EXPENSES</u>	<u>TOTAL</u>	<u>BUDGET</u>	(DECREASE)	<u>CHANGE</u>
1000	INSTRUCTION	73.19%	505,675,683	17,450,982	523,126,665	470,869,869	52,256,796	11.10%
2100	PUPIL SERVICES	2.41%	13,304,635	3,923,631	17,228,266	13,826,156	3,402,110	24.61%
2210	IMPROVEMENT OF INST		11,447,969	4,491,030	15,938,999	14,405,552	1,533,447	10.64%
2220	MEDIA SERVICES	0.77%	5,010,873	497,399	5,508,272	5,115,850	392,422	7.67%
2300	GENERAL ADMIN	0.23%	1,280,415	331,915	1,612,330	1,515,534	96,796	6.39%
2400	SCHOOL ADMIN	5.38%	38,428,479	30,325	38,458,804	35,590,875	2,867,929	8.06%
2500	BUSINESS SERVICES	0.53%	3,324,648	490,767	3,815,415	3,495,670	319,745	9.15%
2600	MAINT & OPERATION	7.37%	27,935,512	24,776,886	52,712,398	50,003,528	2,708,870	5.42%
2700	TRANSPORTATION	5.14%	28,364,517	8,368,555	36,733,072	31,311,255	5,421,817	17.32%
2800	CENTRAL SUPPORT	2.37%	10,999,570	5,927,480	16,927,050	16,510,856	416,194	2.52%
2900	OTHER SUPPORT	0.02%	26,007	124,363	150,370	150,208	162	0.11%
5000	TRANSFER OUT	0.03%	0	196,000	196,000	170,000	26,000	0.00%
5100	DEBT SERVICE	0.33%	0	2,380,950	2,380,950	2,378,700	2,250	0.09%
		1.00_	645,798,308	68,990,283	714,788,591	645,344,053	69,444,538	10.76%
	SALARIES &	OPERATING		MANDATED STAT			40,000,405	
	BENEFITS	EXPENSES				DE	10,628,425	
FY 2025				STATE HEALTH C			15,069,411	
FY 2024	89.47%	10.53%		STATE TRS INCR			9,821,823	
				STATE SCHOOL A	ALLOTMENT COST	-	6,033,643	
						-	41,553,302	6.44%
					ALLOTMENT COST		6,782,082	
				LOCAL BUDGET I		-	21,109,154	
				TOTAL INCREASE		-	27,891,236	4.32%
						-	69,444,538	10.76%

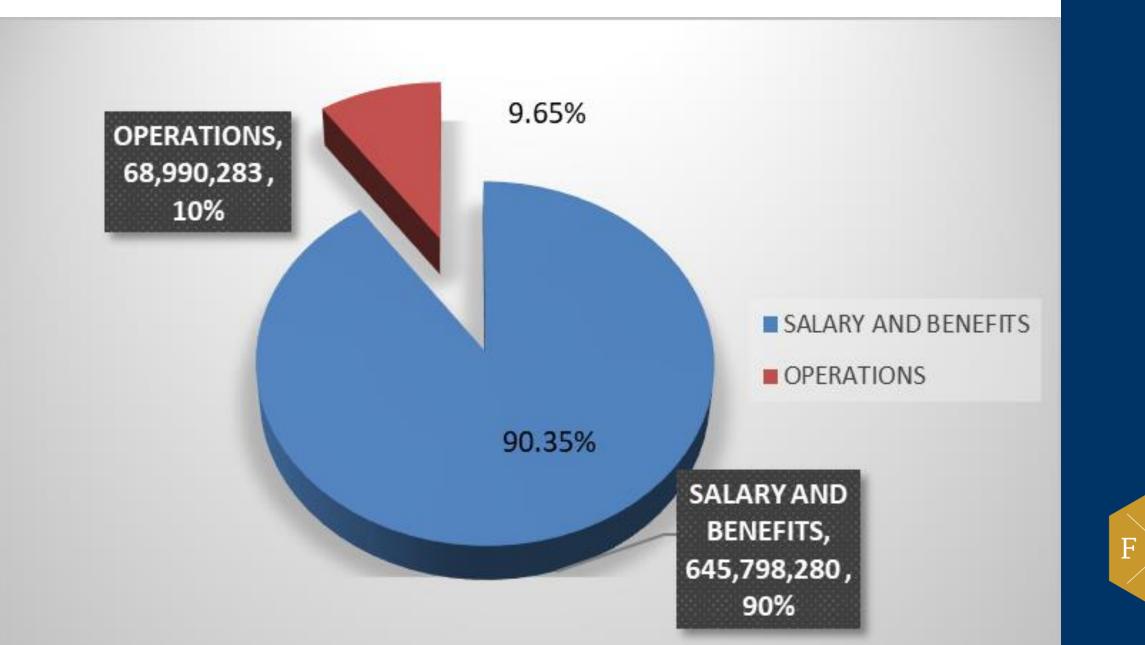


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# **Expenditure Comparison**



### **Salary Compared to Operations**



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### **Food and Nutrition**

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	<u>FY2025</u>	<u>FY2024</u>	(DECREASE)
REVENUES			170.050
	14,041,944	13,571,594	470,350
STATE	674,125	1,075,151	(401,026)
	10,445,889	9,327,796	1,118,093
TRANSFER IN	0	0	0
TOTAL REVENUES	25,161,958	23,974,541	1,187,417
<b>EXPENDITURES</b>			
SALARIES-CLERICAL	173,856	154,096	19,760
SALARIES-SFS WORKERS	7,595,286	8,976,679	(1,381,393)
SALARIES-ADMINISTRATIVE	306,805	300,462	6,343
EMPLOYEE BENEFITS	6,044,162	6,146,368	(102,206)
REPAIRS AND MAINTENANCE	160,000	5,000	155,000
EMPLOYEE TRAVEL	48,855	33,434	15,421
COMMODITY HAULING	38,235	68,150	(29,915)
SUPPLIES & MATERIALS	863,852	879,338	(15,486)
JANITORIAL SUPPLIES	108,110	89,179	18,931
COMPUTER SOFTWARE	74,000	50,000	24,000
EXPENDABLE EQUIPMENT	47,000	20,000	27,000
FOOD	10,335,054	8,561,112	1,773,942
FOOD ACQUISITIONS-USDA	1,885,315	1,548,000	337,315
EQUIPMENT	100,000	200,000	(100,000)
COMPUTER EQUIPMENT	36,000	36,000	0
DUES AND FEES	15,000	1,000	14,000
TOTAL EXPENSES	27,831,530	27,068,818	762,712
EXCESS REVENUES OVER			
(UNDER) EXPENDITURES	(2,669,572)	(3,094,277)	424,705
BEGINNING FUND BALANCE 7/1/2023	21,136,773		
FY 2024 REVENUES OVER (UNDER) EXPENDITURES	<u>(546,165)</u> Es	timated YTD change	
ESTIMATED ENDING FUND BALANCE 6/30/2023	20,590,608		
FY 2025 REVENUES OVER (UNDER) EXPENDITURES	(2,669,572)		ncrease on
ESTIMATED ENDING FUND BALANCE 6/30/2025	17,921,036		ent meal prices
		for F	Y24



INCREASE

#### **Debt Services**

#### DEBT SVCS FY 2025

<u>REVENUES</u> ADVALOREM INTANGIBLE REAL ESTATE XFER TAX INTEREST EARNED	30,610,891 395,000 215,000 600,000
TOTAL REVENUES	31,820,891
EXPENDITURES PRINCIPAL (910) INTEREST (830) AGENT FEES (810)	44,970,000 17,053,460 9,250
TOTAL EXPENDITURES	62,032,710
EXCESS REVENUE OVER (UNDER) EXPENSE	(30,211,819)
OTHER FUNDING SOURCES (USES) XFER IN FROM SPLOST 5 XFER IN FROM SPLOST 6 TOTAL OTHER SOURCES (USES)	4,500,000 22,284,000 26,784,000
NET CHANGE IN FUND BALANCE	(3,427,819)
FUND BALANCE 7/1/2024 (EST)	5,322,529
FUND BALANCE 6/30/2025 (EST)	1,894,710



Othor Budgate	SF	PECIAL		CAPITAL	
Other Budgets		REVENUE		PROJECTS	
		UNDS		FUNDS	TOTAL
REVENUES					
LOCAL SOURCES	\$	14,041,944	\$	64,554,069	\$ 78,596,013
STATE SOURCES		674,125		-	674,125
FEDERAL SOURCES		24,241,920		_	24,241,920
TOTAL REVENUES	\$	38,957,989	\$	64,554,069	\$ 103,512,057
OTHER SOURCES					
TRANSFER OUT	\$	-	\$	(26,784,000)	\$ (26,784,000)
TRANSFER IN	_	196,000		-	196,000
TOTAL REVENUES AND OTHER SOURCES	\$	39,153,989	\$	37,770,069	\$ 76,924,057
EXPENDITURES					
INSTRUCTION	\$	5,752,190			\$ 5,752,190
PUPIL SERVICES		5,608,357			5,608,357
IMPROVEMENT OF INSTRUCTIONAL SERVICES		1,344,589			1,344,589
EDUCATIONAL MEDIA SERVICES		-			-
FEDERAL GRANT ADMINISTRATION		170,800			170,800
GENERAL ADMINISTRATION		48,855			48,855
SCHOOL ADMINISTRATION		3,472			3,472
BUSINESS SERVICES		-			-
MAINTENANCE AND OPERATION		-			-
STUDENT TRANSPORTATION		231,803			231,803
CENTRAL SUPPORT SERVICES		35,363			35,363
OTHER SUPPORT SERVICES		796,601			796,601
SCHOOL FOOD SERVICES		27,831,530			27,831,530
FACILITIES ACQUISITION AND CONSTRUCTION		-	\$	63,508,125	63,508,125
DEBT SERVICE		-		-	-
TOTAL EXPENDITURES	\$	41,823,560	\$	63,508,125	\$ 105,331,685
EXCESS REVENUE OVER (UNDER ) EXPENSE	\$	(2,669,572)	\$	(25,738,056)	\$ (28,407,628)
<b>BEGINNING FUND BALANCE 7/1/2024</b>	\$	20,590,608	\$	78,022,174	\$ 98,612,782
RESERVES	\$	-	\$	-	\$ -
ENDING FUND BALANCE 6/30/2025	\$	17,921,036	\$	52,284,118	\$ 70,205,154



# **FY25 HR Highlights**

#### **Eligible Certified Staff**

- Step Increase for Eligible Employees
- Addition of New Step to the End of all Employee Salary Schedules
  - Adding a 26<sup>th</sup> Step Impacts 510+ Teachers
- 1% COLA and \$2,500 Increase
  - Each Step Includes a Minimum \$3,000 Increase with an Average \$3,250 Increase Across all Pay Bands\*
- T4 Teachers will make \$60,000 by their 5<sup>th</sup> Year in FCS
- \$1,500 Annual Supplement for Specialized Instruction Teachers in January



# FY25 HR Highlights

#### **Eligible Classified Staff**

- Step Increase for Eligible Employees
- Expand Paraprofessional Salary Schedule to Eliminate Static Steps
- Addition of New Step to the End of all Employee Salary Schedules Except Paraprofessionals
- 5% COLA Increase for Classified Staff
- Bus Driver Starting Hourly Rate: \$21.02
- \$1,000 Annual Supplement for Specialized Instruction Parapros in January



# 24-25 Proposed Teacher Salary Schedule

Pending BOE Approval, All Employee Salary Schedules will be Released Online on June 18, 2024

CERT	STEP	E	E	E	1	2	3	4	5	6	7	7	11	L1	L2	12	L3	L3	L4	L4	L5	L5	L6	L6	L6	L6	L6	L6
LEV	YEARS	0	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26+
	24-25 Proposed	56784	56784	56784	57794	58804	59814	60824	61834	62844	63854	64864	65874	66884	67894	68904	69914	70924	71934	72944	73954	74964	75974	76984	77994	79004	80014	81024
4	23-24	53746	53746	53746	54746	55746	56746	57746	58746	59746	60746	61746	62746	63746	64746	65746	66746	67746	68746	69746	70746	71746	72746	73746	74746	75746	76746	77746
	Difference	3038	3038	3038	3048	3058	3068	3078	3088	3098	3108	3118	3128	3138	3148	3158	3168	3178	3188	3198	3208	3218	3228	3238	3248	3258	3268	3278
	24-25 Proposed	62364	62364	62364	63374	64387	65400	66537	67718	68906	70097	71352	72555	73859	75078	76088	77317	78327	79350	80360	81808	82818	84061	85071	86319	87329	88586	89596
5	23-24	59271	59271	59271	60271	61274	62277	63402	64572	65748	66927	68170	69361	70652	71859	72859	74076	75076	76089	77089	78522	79522	80753	81753	82989	83989	85233	86233
	Difference	3093	3093	3093	3103	3113	3123	3135	3146	3158	3170	3182	3194	3207	3219	3229	3241	3251	3261	3271	3286	3296	3308	3318	3330	3340	3353	3363
	24-25 Proposed	67926	67926	67926	68936	69950	70967	72228	73581	74947	76319	77818	79217	80816	82239	83249	84695	85705	87160	88170	89637	90647	92125	93135	94624	95634	97132	98142
6	23-24	64778	64778	64778	65778	66782	67789	69037	70377	71729	73088	74572	75957	77540	78949	79949	81381	82381	83821	84821	86274	87274	88737	89737	91211	92211	93695	94695
	Difference	3148	3148	3148	3158	3168	3178	3191	3204	3218	3231	3246	3260	3276	3290	3300	3314	3324	3339	3349	3363	3373	3388	3398	3413	3423	3437	3447
	24-25 Proposed	73244	73244	73244	74254	75272	76290	77672	79187	80723	82268	84001	85586	87467	89090	90100	91751	92761	94426	95436	97120	98130	99833	100843	102557	103567	105303	106313
7	23-24	70043	70043	70043	71043	72051	73059	74427	75927	77448	78978	80694	82263	84125	85732	86732	88367	89367	91015	92015	93683	94683	96369	97369	99066	100066	101785	102785
	Difference	3201	3201	3201	3211	3221	3231	3245	3260	3275	3290	3307	3323	3342	3358	3368	3384	3394	3411	3421	3437	3447	3464	3474	3491	3501	3518	3528

# **Teacher Salary Comparison**

	Proposed FY25 Comparisons (1%+\$2500)												
District	T4-0	T4-15	T4-Max		T5-0	T5-15	T5-Max						
Forsyth County	\$ 56,783	\$ 69,913	\$ 81,023		\$ 62,364	\$ 77,317	\$ 89,595						
Fulton County	\$ 58,988	\$ 73,017	\$ 88,885		\$ 64,598	\$ 80,167	\$ 97,764						
Gwinnett County	\$ 57,646	\$ 68,800	\$ 81,670		\$ 62,776	\$ 76,088	\$ 91,448						
Cherokee County	\$ 56,000	\$ 68,600	\$ 82,500		\$ 61,000	\$ 77,500	\$ 91,500						
Mean	\$ 57,354	\$ 70,083	\$ 83,520		\$ 62,684	\$ 77,768	\$ 92,577						
Forsyth Deviation	-570.90	-169.15	-2496.16		-320.72	-451.18	-2981.50						

\*2024-2025 projections based on a minimum increase of \$2,500 for other districts from State funds



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Forsyth County Schools

